

# Mauhanga

Date: Wednesday 21 September 2022 | Time: 9.10am – 3.40pm | [Meeting link](#)

Name	Role	Attendance	Notes
Tipa Mahuta	Board Chair	Auckland	-
Sharon Shea	Board Member	Wellington	-
Dr Sue Crengle	Board Member	Online	-
Dr Mataroria Lyndon	Board Member	Auckland	-
Fiona Pimm	Board Member	Auckland	-
Awerangi Tamihere	Board Member	Online	-
Riana Manuel	Attendee	Auckland	Item 5.1
Juanita Te Kani	Attendee	Wellington	Item 2.3, 3.1
Craig Owen	Attendee	Online	Item 1.1 – 1.5
Craig Green	Attendee	Wellington	Item 5.2
Merewaakana Kingi	Attendee	Wellington	Item 5.2
Mara Andrews	Attendee	Wellington	Item 2.5/6, 3.1
Nigel Chee	Attendee	Wellington	Item 2.7
Russell Bates	Attendee	Online	Item 3.1
Paul Beverley	External guest	Online	Item 3.1
Bernadette Roka Arapere	External guest	Online	Item 3.1
Sonia Hawea	Attendee	Online	Item 4.1
Tristram Ingham	Attendee	Online	Item 4.1
Bernadette Jones	Attendee	Online	Item 4.1
<b>1 Whakahaerenga / Admin</b>			
<b>Karakia / Meeting opening</b>			
<ul style="list-style-type: none"> <li>noted meeting opened 9.10am</li> </ul>			
<b>Board only time</b>			
<b>1.2 Continuous Disclosure</b>			
<ul style="list-style-type: none"> <li>noted updates made following requests received from Members</li> </ul>			
<b>1.3 Approved Mauhanga 24 August 2022</b>			
<ul style="list-style-type: none"> <li>noted</li> </ul>			
<b>1.4 Action Register</b>			

- noted the Board requested actions be moved along
- noted there is still a huge need for communications and to have our board voice heard and used

## 2 Āmine/ Approval

### 2.1 Finance, Accountability & Audit Committee, September 2022

- Note the minutes and actions from the Committee meeting held 14 September 2022
- Approve the updated Terms of Reference (ToR) with the understanding that the risk will stay with the full Board not the Committees
- Agree to defer appointment of a Chair and any external member to the Committee until the full Board has been appointed with the acceptance of Sharon Shea as the interim Chair of the Committee until the remaining Board members are appointed
- Agree that the Audit NZ Director for the Te Aka Whai Ora annual audit be invited to attend meetings of the committee (subject to the chair's approval for each meeting)
- Agree to invite Te Whatu Ora to nominate a Board member as a non-voting attendee to attend future meetings
- Note discussions from the meeting 14 September 2022 centred around being strategic and the ability to utilise funding opportunities
- Note the November Board meeting will include a risk wānanga

### 2.2 People, Culture & Remuneration Committee, September 2022

- Note the minutes and actions from the Committee meeting held 15 September 2022
- Approve the updated Terms of Reference (ToR)
- Agree to the appointment of the Board Chair Tipa Mahuta as the Chair of the Committee
- Agree to defer the appointment of an external member of the committee until the full Board has been appointed
- Agree to invite Te Whatu Ora to nominate a Board member as a non-voting attendee to attend future meetings

### 2.3 Proactive release policy and approach

- Note the benefits of the proactive release of information to Māori and the public of Aotearoa to build public understanding of the role Te Aka Whai Ora plays in improving Hauora Māori
- Approve the Proactive Release Policy and the Official Information Act Policy, which were developed jointly with Te Whatu Ora when both entities were governed by Section 11 Committees
- Discuss and confirm the preferred option, as the Board of Te Aka Whai Ora, to give effect to the proactive release of Board materials and agendas
- Agree in principle, subject to finalisation of the process to support the approach, option 1 for the first quarter and then re-evaluate December 2022 or January 2023 when there is a full-team available to assist with communications
- Agree Te Aka Whai Ora will report back to the Board, once the preferred approach is in place and well established, with an assessment of its progress and any further action is recommended.
  - The Board raised the ability to utilise social media to highlight decisions and to ensure information is understandable by the public

### 2.4 Māori Data Sovereignty Framework

- Note the pre-draft *Māori sovereignty framework for data, information, privacy and security* paper has been shared with Manatū Hauora and Te Whatu Ora data and HIRA leads and their teams, who are engaged with Te Aka Whai Ora data and digital
- Note that a small central agency-only trial is underway to test the Stage 1 operationalising of the Framework – and to help inform the future rollout of the Framework
- Note that the previous Joint Boards Data and Digital working group requested that the Data Sovereignty Framework be considered initially by the Te Aka Whai Ora Board
- Approve the staging approach (3 agencies followed by Sector roll-out), and the scoping that makes it feasible to implement between the three agencies (national collections first, extended to other collections over time
- Agree that a health sector engagement process be initiated as part of Stage 2 (above) to understand the position of Māori health providers and Iwi Māori Partnership Boards (IMPBs) on:
  - i. sharing *identifiable* data;
  - ii. their expectations of their roles, mandates and outcomes relating to central data governance, and
  - iii. sharing the data governance design (Te Tiriti model) work underway by a process of co-design between Te Whatu Ora DISH (Data & Information Strategy for Health & Disability) and DTA (Data Tripartite Agreement) teams and Te Aka Whai Ora Data and Digital and Policy teams
- Agree to submit this paper to the Te Whatu Ora Board for their consideration

## 2.5 National Locality Policy Framework and National Rollout Approach

- Note this paper has been prepared in partnership between the National Localities Co-leads across both entities and will be shared with the Te Aka Whai Ora - Māori Health Authority Board for agreement
- Note it is important that IMPBs do not have to deal with localities that cross boundaries and local authorities are likely to have more resources and capability to cross boundaries. While we have to consult with localities, but they do not get to make the decisions
- Note the language used in Pae Ora to be consistent with iwi, manawhenua, localities etc and across papers
- Note that the broader funding and enabling framework for primary and community services is under development and will be the subject of a separate paper
- Note there is a high interest in lessons learnt with regular reporting with an independent view and opportunities are to be captured
- Note that the Pae Ora (Healthy Futures) Act:
  - requires Te Whatu Ora to determine, with the agreement of Te Aka Whai Ora, geographically defined areas (localities) for the purpose of arranging services by July 2024
  - requires that all localities to have a locality plan within three years of commencement of both entities (July 2025)
- Agree that locality boundaries will be determined using a nationally guided and locally driven process beginning with IMPB (Iwi Māori Partnership Board) engagement, and including development of default locality boundaries that can be amended over time based on local community preferences
- Agree that the criteria to be considered in designating locality areas be:
  - Regional Te Whatu Ora – Health New Zealand / Te Aka Whai Ora – Māori Health Authority boundaries
  - IMPB areas and iwi rohe
  - local government boundaries
  - natural communities and intersectoral administrative boundaries
  - population size

- Agree the prerequisites for recognising a locality partnership group be:
  - locality leadership members and key stakeholders are engaged
  - locality boundaries are agreed
  - common goals and values identified
  - Locality Infrastructure / back bone services agreed
- Agree that locality partnerships will be documented in a locality charter that will be endorsed by Te Whatu Ora, Te Aka Whai Ora, and the relevant IMPB

## 2.6 Commissioning: B22 Additional Investment Plan

- Agree this paper to be held over and brought back by the Chief Executive at the next Board meeting (9 November 2022)

## 2.7 Te Pae Tata

- Note the recent changes to Te Pae Tata following the Board's feedback
- Note the changes requested by the Minister of Finance
- Note that Te Pae Tata must be approved by both Boards
- Approve Te Pae Tata, the interim NZ Health Plan so that it can be presented to the Minister for his review and final approval on 14 September 2022

## 3 Wānanga

### 3.1 Phase 1 Iwi-Māori Partnership Boards (IMPBs)

- Cover note, slide pack and paper(s)
- Note this paper outlining the process to recognise and establish Iwi-Māori Partnership Boards
- Agree to hold an out-of-cycle meeting on in October, to discuss the outcomes of the legal review and agree decisions and advice to the Minister of Health
- Agree to forward this paper with the Minister of Health and Associate Minister of Health to foreshadow the process and timing that applies
- Agree to proactively release this paper on the website of Te Aka Whai Ora, consistent with best practice principles for open government
- Agree to share this paper with the emerging IMPBs whose Terms of Reference have been submitted for legal review before it is proactively released
- Agree to share this paper with the Hauora Māori Advisory Committee before it is proactively released
- Agree an update to the paper to ensure that the wording for IMPBs have the ability to influence the process and systems for their people
- Agree the policy discussion paper should be a bigger paper to include the operational processes and the communications pieces. The Board would like to see the process as a whole with implementation and operational aspects
- Note the Board raised questions around the timeframe for engaging with IMPBs and the ability of working with IMPBs individually, regionally or when all IMPBs have been established nationally.
  - Te Aka Whai Ora are waiting for separate legal feedback on the paperwork and compliance of documents for the IMPBs at this stage

- The Te Aka Whai Ora team have provided a number of best practice areas for recruitment, H&S etc. Te Aka Whai Ora can not tell IMPBs but can insist on areas

- Note we need to keep to the wording of the Legislation
- Note there is an opportunity to work with and support IMPBs with their monitoring function by way of Te Aka Whai Ora services and national status. Consideration to be given for the difference between the reality of IMPBs and the Policy/ operating framework
  - Support work could assist with expectations within different frameworks (30 days, 90 days etc)
  - Te Aka Whai Ora has an opportunity to assist IMPBs as a collective/national voice
- Note Risk and strength analysis needs to be done to enable positive outcomes. This will likely come out during phase 2 while phase 1 is more of the process
- Note there have been multiple discussions on boundaries – the FEB 2022 date is already out of date and future maps should only show the agreed boundaries
- Note the lawyers (P.Beverley/B.Arapere) joined the Board meeting at 11.45am to discuss the IMPBs

Tina / Lunch Break

## 5 Presentation

### 4.1 Tāngata Whaikaha

- note the Board would like to welcome Sonia Hawea, Tristram Ingham, Marama Parore, Bernadette Jones who are contractors with Te Aka Whai Ora in the Kaiurungi – Whānau Voice team.
- note the team presented a powerpoint presentation which encompassed the future planning
- note how can there be a Tāngata Whaikaha lens put across internal functions to ensure that our work enhances the health narrative and outcomes for Tāngata Whaikaha
- note is there an opportunity to have a good module that we could approach other organisations with to ask them to come on the journey

## 5 Tuemo tū / Standing items

### 5.1 Chief Executive Update

- Noted An updated Organisational design will be presented to the November Board Hui and the People & Culture Committee (October)
- Noted the CE sits with Te Whatu Ora Executive currently and will stay there with provision to have an Executive able to step in to assist if required
- Noted NZ income insurance, further consideration for addressing this as a joint paper.
- Noted all press releases need to be sent through the board embargoed before release
- Noted quarterly joint meetings will be held in different regions around the Motu
- Noted there may be an out of cycle meeting or email approvals for the Commissioning: B22 Additional Investment Plan paper. There will be further work done on details and end to end

### 5.2 Financial Update

- Note the financial update to 31 August is based on actual expenditure with estimates of items where financial data is not available

- Note that Finance Team are working with Te Whatu Ora to provide a full profit and loss and balance sheet for the Board to meet 30 September 2022 quarterly reporting requirements to the Minister
- Note the Board are interested in areas uniquely Te Aka Whai Ora and how could best utilise shared systems. There is an interest in relevant and best use of time and value for money to be independent
- Note the Board are looking for assurance of money spend, specifically with the use of contractors. An internal services audit paper will be presented to the Finance Committee and then the Board to address this request

## 6 Mōhiohio/ For Information

### 6.1 Correspondence

#	Received	Organisation	Notes	Diligent
C9	23/08/2022	Canterbury Charity Hospital Trust	A Collaborative with the Association of Charity Hospitals of Aotearoa New Zealand Can we look at the ethnicity breakdown of the patients they are working on	<a href="#">Yes</a>
C10	30/08/2022	Te Whare Tohu Rata o Aotearoa	Introducing Te Akoranga a Māui of the RNZCGP	<a href="#">Yes</a>

### 6.1 Regular Reporting

### 6.1 Engagement & Schedule

## 7 Late papers

### 7.1 Late paper 2022 09 13 Hauora Māori Strategy for Board discussion and developing the Hauora Māori Strategy briefing

- Approve the proposed Te Aka Whai Ora approach and direction before going to the Minister
- Identify the Boards preferred option consideration as strategies are required for June 2023
- Note Could we look at tweaking and refreshing the Whakamaua document. Whakamaua is the process and action part of the strategy that is an interim plan. He Korowai Oranga will be light in the Data/Digital and structural changes
- Note the briefing paper seeks your decision on the approach to determine the Hauora Māori Strategy, including its relationship to other strategies required by the Pae Ora (Healthy Futures) Act 2022.
- Note the language used should be more inclusive e.g. LGBTI+ areas

### 7.3 Late Paper DRAFT ToR for Strategy, Policy and Monitoring Sub-Committee 20.09.22

- note this will be a large Committee and will require considerate time and will provide an opportunity to have a in-depth discussions on the monitoring function
- Note the ToR need to be explicit on how information is feedback into the Board and requests for decisions as the Board members have individual accountabilities which cannot be delegated
- Agree the team to complete an A3 eco-system page

General Business

s 9(2)(f)(iv)

Meeting closed 3.40pm

Proactively Released